



### ATI Phase I



Mauritius



Australia



China



Korea



Angola



Togo



Seychelles

### ATI Phase II



Mauritius



China



European Investment Bank



European Union



Germany



Ghana



Kenya



Madagascar



Malawi



Mozambique



Nigeria



South Africa



Zambia



Zimbabwe

# Country Presentation Mozambique

10TH MEETING OF THE AFRICA TRAINING  
INSTITUTE

KINSHASA, DRC

JUNE 15, 2023

# ATI Fact Sheet (FY14-FY23)

- **ATI Started Operations in June 2013**
- **Located in Mauritius**
- **Mandate to provide CD to 45 SSA member countries**
- **Phase I: FY 2014-2019. Currently in Phase II, ending in FY 2024**
- **235 courses, 28K applicants, 6.6K participants**
- **ATI Staff (18):**
  - Director & Deputy Director
  - Resident Lecturers (3)
  - Chief of Administration (1), Program Officers (5), Junior Program Officer (1), Interpreters (3), IT Support (2), Research Officer (1)
- **Budget**
  - Phase I – \$22.3m
  - Phase II – \$34.7m (financial gap – \$ 4.5 m)



# ATI is scaling up operations to reduce unmet demand gap

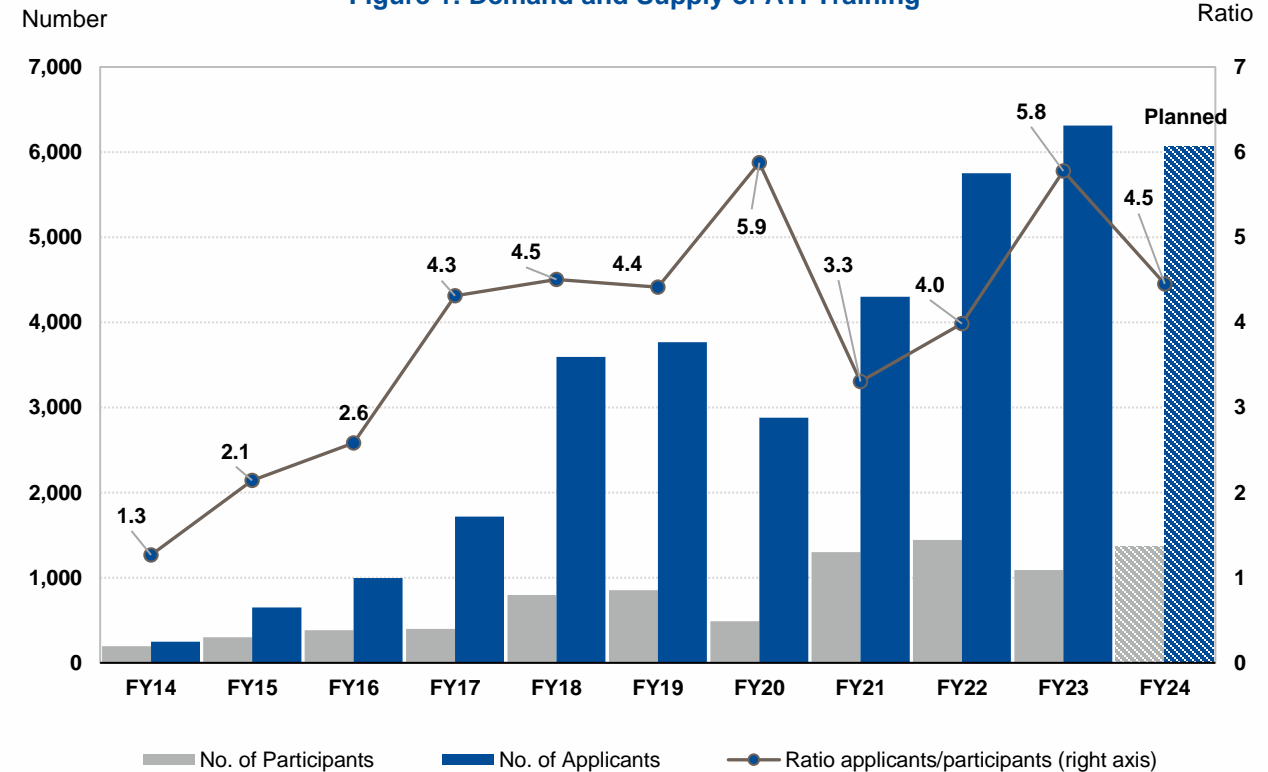
## ATI's Phase I (FY14-FY19): Fast-growing unmet demand gap

- Pre-pandemic peak in FY18 = 4.5 applicants / participant

## Post-Pandemic:

- **FY20:** Interruption of the reduction in unmet demand gap, initiated in FY19
- **FY21-22:** Accelerated scaling up in Nb of courses, sharp reduction in unmet demand gap
- **FY21:** Lower oversubscription ratio, despite record demand which reached historical peak at the time (4,300 candidates)
- **FY22:** some reversal of base effect and new historical peaks in Nb of courses (44), participants (1443) and applicants (5,752).
- **FY23:** resumption of in-person training led to new peak in oversubscription

Figure 1: Demand and Supply of ATI Training



Source: ATI Staff

# ATI is scaling up operations to reduce unmet demand gap

## FY21-22: Strong rebound in number of applicants, participants, and courses

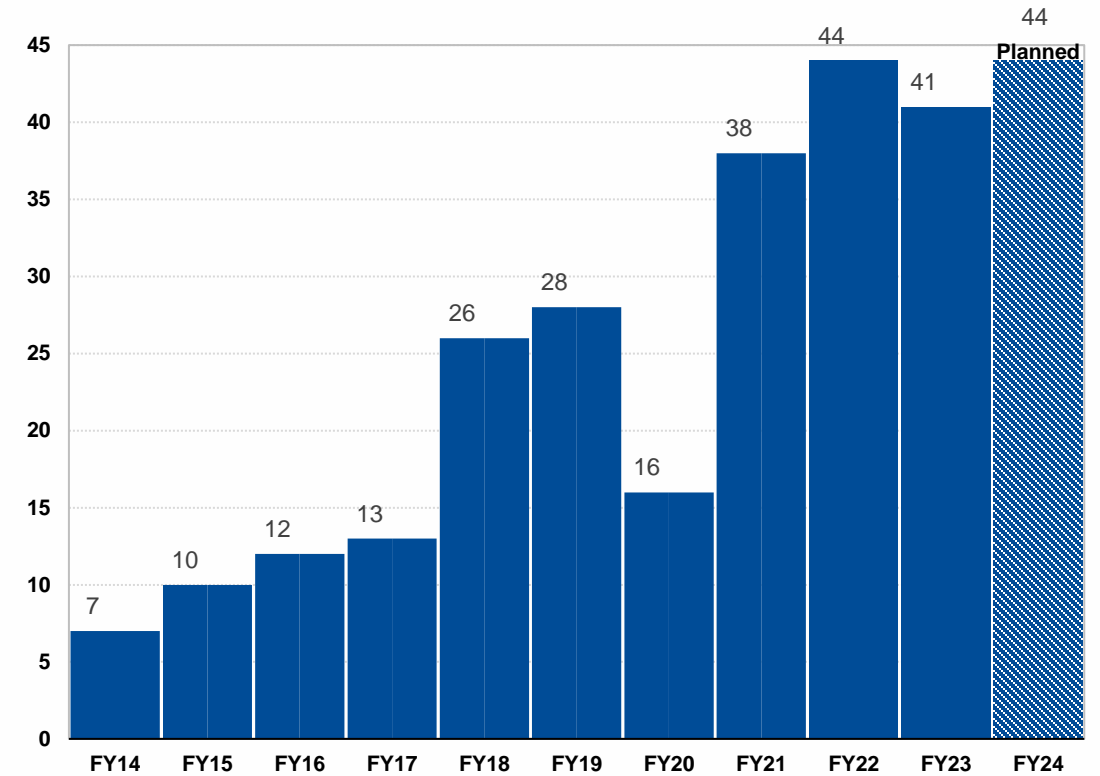
- 38 courses in FY21, 44 in FY22 vs. 28 in FY19
- Leveraging of ATI's resources made easier by the virtual environment
- Aggressive response to new CD priorities
- Scaling up of ATI's operations outlined in strategy for Phase II.

## ■ Diversification of modalities in FY21-23

- 24 non-course events (webinars, peer-learning, and outreach) in FY21, 25 in FY22, 20 in FY23

## ■ Continue to scale up operations in FY24, and resumption of in-person training

- 44 courses and 33 non-course events

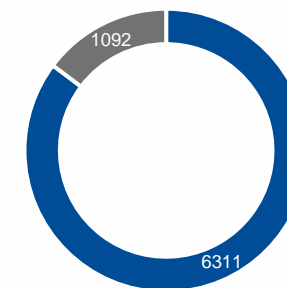


Source: ATI Staff

## Strong rebound in average oversubscription ratio, likely as a result of resumption of in-person courses

- 41 courses in FY23 (virtual, in-person, and blended), down from 44 courses in FY22 (only virtual)
- In FY23, 1092 selected participants out of 6,311 candidates: average oversubscription ratio = 5.8 (up from 4.0 in FY22)

Total Number

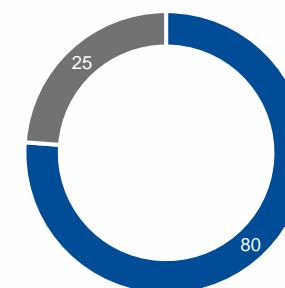


■ Number of Applicants ■ Number of Participants

## Mozambique remains as one of most active ATI member countries:

- 29% success rate (FY14-FY23) in applications to ATI training compared to the cross-country average of 23%.

Mozambique



■ Number of Applicants ■ Number of Participants

# Participants in ATI courses from SSA countries (FY 14- FY 23)

#	Country	Applicants	% Total	Participants	% Total	% Demand
1	Angola	989	3.5%	184	2.8%	18.6%
2	Benin	489	1.7%	108	1.6%	22.1%
3	Botswana	460	1.6%	190	2.9%	41.3%
4	Burkina Faso	643	2.3%	160	2.4%	24.9%
5	Burundi	695	2.5%	159	2.4%	22.9%
6	Cameroon	1,712	6.1%	235	3.6%	13.7%
7	Cape Verde	189	0.7%	67	1.0%	35.4%
8	Chad	854	3.1%	143	2.2%	16.7%
9	Comoros	474	1.7%	85	1.3%	17.9%
10	Congo, Dem. Rep. of	1,112	4.0%	186	2.8%	16.7%
11	Congo, Rep. of	358	1.3%	66	1.0%	18.4%
12	Côte d'Ivoire	1,100	3.9%	311	4.7%	28.3%
13	Equatorial Guinea	93	0.3%	19	0.3%	20.4%
14	Eritrea	54	0.2%	13	0.2%	24.1%
15	Ethiopia	686	2.5%	176	2.7%	25.7%
16	Gabon	435	1.6%	72	1.1%	16.6%
17	The Gambia	651	2.3%	182	2.8%	28.0%
18	Ghana	1,161	4.1%	314	4.8%	27.0%
19	Guinea	936	3.3%	157	2.4%	16.8%
20	Guinea-Bissau	253	0.9%	43	0.7%	17.0%
21	Kenya	492	1.8%	122	1.9%	24.8%
22	Eswatini	374	1.3%	103	1.6%	27.5%
23	Lesotho	333	1.2%	116	1.8%	34.8%
24	Liberia	949	3.4%	158	2.4%	16.6%
25	Madagascar	795	2.8%	187	2.8%	23.5%
26	Malawi	698	2.5%	189	2.9%	27.1%
27	Mali	245	0.9%	60	0.9%	24.5%
28	Mauritania	27	0.1%	7	0.1%	25.9%
29	Mauritius	605	2.2%	290	4.4%	47.9%
30	Mozambique	559	2.0%	161	2.4%	28.8%

#	Country	Applicants	% Total	Participants	% Total	% Demand
31	Namibia	220	0.8%	90	1.4%	40.9%
32	Niger	582	2.1%	82	1.2%	14.1%
33	Nigeria	1,815	6.5%	313	4.8%	17.2%
34	Rwanda	284	1.0%	64	1.0%	22.5%
35	São Tomé and Príncipe	199	0.7%	34	0.5%	17.1%
36	Senegal	580	2.1%	149	2.3%	25.7%
37	Seychelles	410	1.5%	189	2.9%	46.1%
38	Sierra Leone	810	2.9%	140	2.1%	17.3%
39	South Africa	469	1.7%	197	3.0%	42.0%
40	Tanzania	518	1.9%	105	1.6%	20.3%
41	South Sudan	676	2.4%	124	1.9%	18.3%
42	Togo	477	1.7%	111	1.7%	23.3%
43	Uganda	1,134	4.1%	287	4.4%	25.3%
44	Zambia	534	1.9%	162	2.5%	30.3%
45	Zimbabwe	847	3.0%	262	4.0%	30.9%
<b>Total</b>		<b>27,976</b>		<b>6,572</b>		<b>23.5%</b>

## Mozambique:

- Ranked 10<sup>th</sup> on met demand
- 23<sup>rd</sup> on share of applicants (2.0%)
- 18<sup>th</sup> on share of participants (2.4%)

# Participants in ATI courses from Mozambique (FY 14-FY 23)

	Applicants	Participants
Addressing Gender Inequalities through Fiscal Law Design	1	1
Bank Restructuring and Resolution	5	1
Central Bank Digital Currencies: Principles and Policy Considerations	1	0
Compilation of Balance of Payment Statistics	5	2
Core Elements of Banking Supervision	15	9
Core Elements of Prudential Supervision	2	2
Economic Issues in Regional Integration	23	5
Economic Policies for Financial Stability	9	4
External Vulnerabilities	2	2
Financial Development and Financial Inclusion	7	0
Financial Inclusion	1	0
Financial Market Analysis	1	1
Financial Programming and Policies	46	9
Financial Sector Policies	10	1
Financial Sector Surveillance	4	1
Financial Soundness Indicators	3	1
Fiscal Frameworks	26	2
Fiscal Institutions and Fiscal Discipline	3	0
Fiscal Policy Analysis	2	1
Fiscal Risk Management for Sovereign Guarantees	3	1
Fiscal Sustainability	8	1
Gender Inequality and Macroeconomics	1	0
High-Frequency Indicators of Economic Activity	4	0
Inclusive Growth	17	2
Inclusive Growth Policies	4	2
Legal Frameworks for Banking Supervision and Resolution	3	2
Macroeconomic Forecasting and Analysis	5	2
Macroeconomic Diagnostics	11	3
Macroeconomic Forecasting	2	2
Macroeconomic Management and Fiscal Policy	4	1
Macroeconomic Management and Natural Resource Management	6	2
Macroeconomic Management in Resource Rich Countries	27	11
Monetary and Exchange Rate Policy	4	3
Monetary and Financial Statistics - Introductory Course	1	0
Monetary and Fiscal Policy Analysis with DSGE Models	5	0
Monetary Policy	25	7
Monetary Policy Analysis	4	4
Nowcasting	1	0
Public Financial Management Legal Frameworks	2	1
Safeguards Assessments of Central Banks	4	2
Selected Issues in Regulation and Supervision of Fintech	4	0
Strengthening Fiscal Institutions and Managing Fiscal Risks	11	5
Tax Policy and Administration: Theory and Practice	2	1
Virtual : Building Institutions to Fight Corruption in Africa	8	3
Virtual : Core Elements of Banking Supervision	4	2
Virtual : Cross-Border Position Statistics	3	2
Virtual : Debt Sustainability and Debt Restructuring	3	0
Virtual : Economic Issues in Regional Integration	8	3
Virtual : Exchange Rate Policy	7	6
Virtual : External Debt Statistics	2	0
Virtual : Financial Development and Financial Inclusion	1	0
Virtual : Financial Market Infrastructures: Principles and Practices	1	1
Virtual : Financial Programming and Policies	18	3
Virtual : Financial Sector Policies	23	5
Virtual : Financial Soundness Indicators	1	0
Virtual : Fintech Market Development and Policy Implications	5	0
Virtual : Fiscal Frameworks	2	0
Virtual : Fiscal Policy Analysis	1	0
Virtual : Fiscal Sustainability	7	1
Virtual : Gender Budgeting	4	3
Virtual : High-Frequency Indicators of Economic Activity	1	0

	Applicants	Participants
Virtual : Inclusive Growth	5	3
Virtual : Macroeconomic Forecasting and Analysis	5	0
Virtual : Macroeconomic Diagnostics	11	3
Virtual : Macroeconomic Management in Resource Rich Countries	2	1
Virtual : Macroeconomic Management in Resource-Rich Countries	4	0
Virtual : Macroeconomics of Climate Change	4	2
Virtual : Managing Capital Flows: Macroeconomic Analysis and Policies	4	1
Virtual : Managing Capital Flows: Macroeconomic Analysis and Policies - Volatility	7	2
Virtual : Model-Based Monetary Policy Analysis and Forecasting	1	0
Virtual : Monetary and Financial Statistics	3	1
Virtual : Monetary and Financial Statistics - Advanced	1	1
Virtual : Monetary Policy	4	0
Virtual : Monetary Policy Frameworks and Operations	8	7
Virtual : National Accounts Statistics	3	1
Virtual : Nowcasting	6	0
Virtual : Pilot Exercise on Remote Training	3	3
Virtual : Presentation of April 2020 Africa Regional Economic Outlook	2	2
Virtual : Public Debt Sustainability and Debt Restructuring	2	1
Virtual : Safeguards Assessments of Central Banks	3	1
Virtual : Selected Issues in the Regulation of Fintech	3	1
Virtual : Tax Policy and Administration Theory and Practice	3	2
Virtual : The Macroeconomics of Pandemics	6	1
Virtual : Thinking through Central Bank Digital Currency	2	1
Virtual : Tools to Estimate the Impact of Covid-19 on Income and Inequality	3	2
Virtual : Building Institutions to Fight Corruption In Africa	12	2
<b>TOTAL</b>	<b>559</b>	<b>161</b>

	Applicants	Participants
Ministério do Desenvolvimento e	3	2
Banco de Moçambique	222	94
Tax Authority of Mozambique	60	6
Ministry of Economy and Finance	206	49
National Directorate of Planning and Budget	10	0
Mozambique Revenue Authority	38	6
Centro de Integridade Publica	2	1
Office of the Resident Representative	2	2
Ministry of Mineral Resources and Energy	5	0
Instituto Nacional de Estatísticas	8	1
The Department for International	2	0
Assembly of the Republic	1	0
<b>TOTAL</b>	<b>559</b>	<b>161</b>

	Applicants	%	Participants	%
Female	192	34%	52	32%
Male	367	66%	109	68%

# Scaling up of operations reflected in Programme Document budget

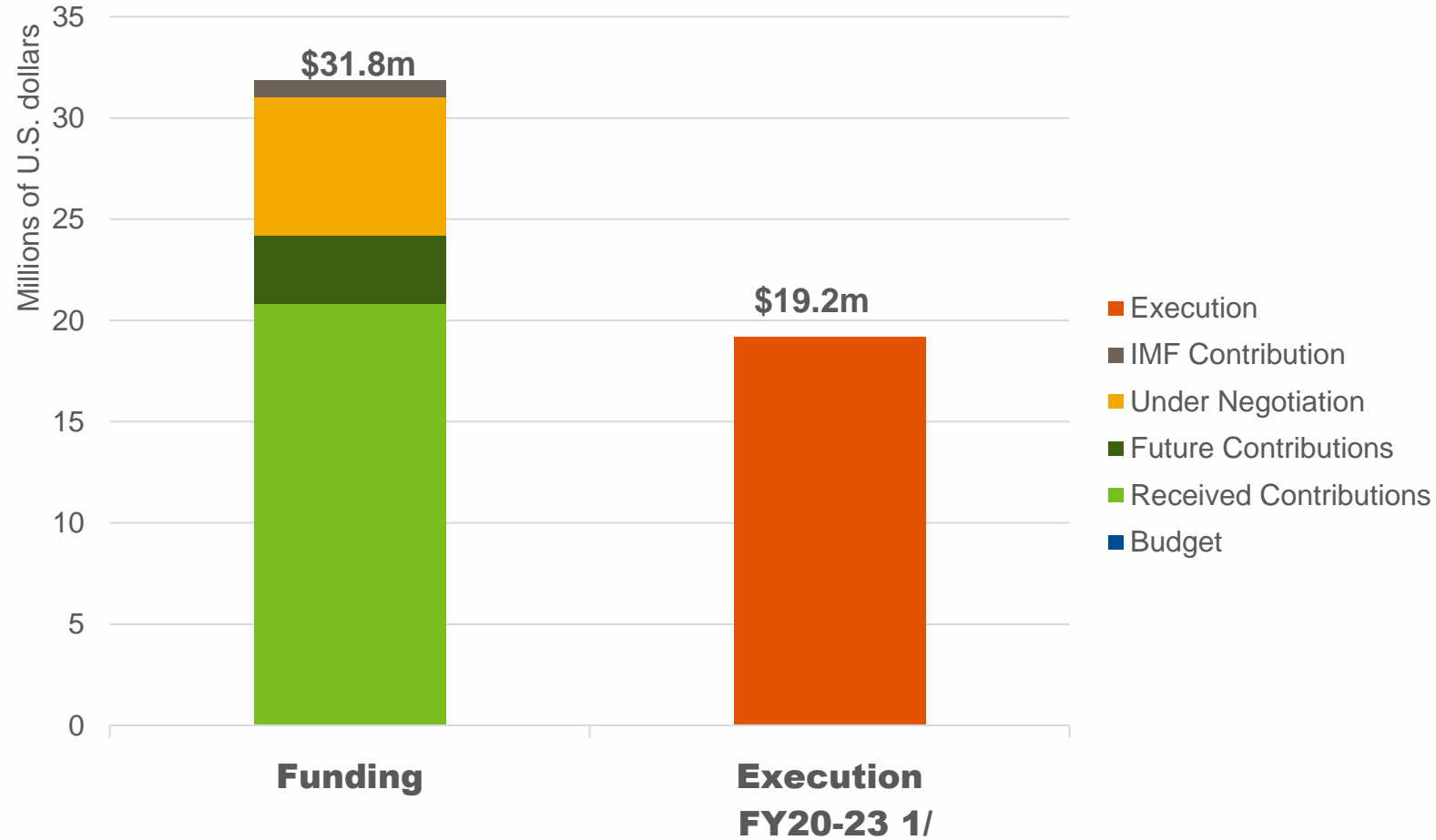
Year	Budget Amount (\$)	Actual Spend (\$)
<b>Phase I (FY14-FY19)</b>	<b>21,874,556</b>	
FY2020	5,359,185	4,224,337
FY2021	6,556,693	3,397,888
FY2022	6,849,596	4,330,179
FY2023	7,354,533	6,503,709
FY2024	7,725,281	10,143,576 (*)
<b>Phase II (FY20-FY24)</b>	<b>33,845,288</b>	<b>28,599,689</b>

(\*) – Projected Expenses for FY24



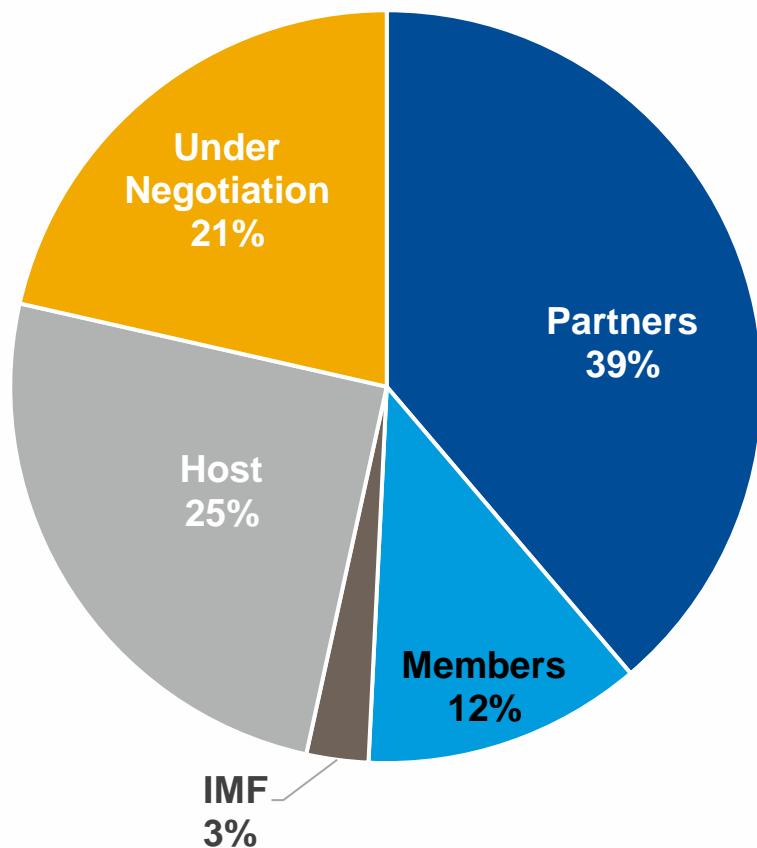
# ATI - Phase II (FY20-24) Financial Overview

(as of April 30, 2023)



# ATI - Phase II (FY20-24) Funding Status

(in millions of U.S. dollars; as of April 30, 2023)



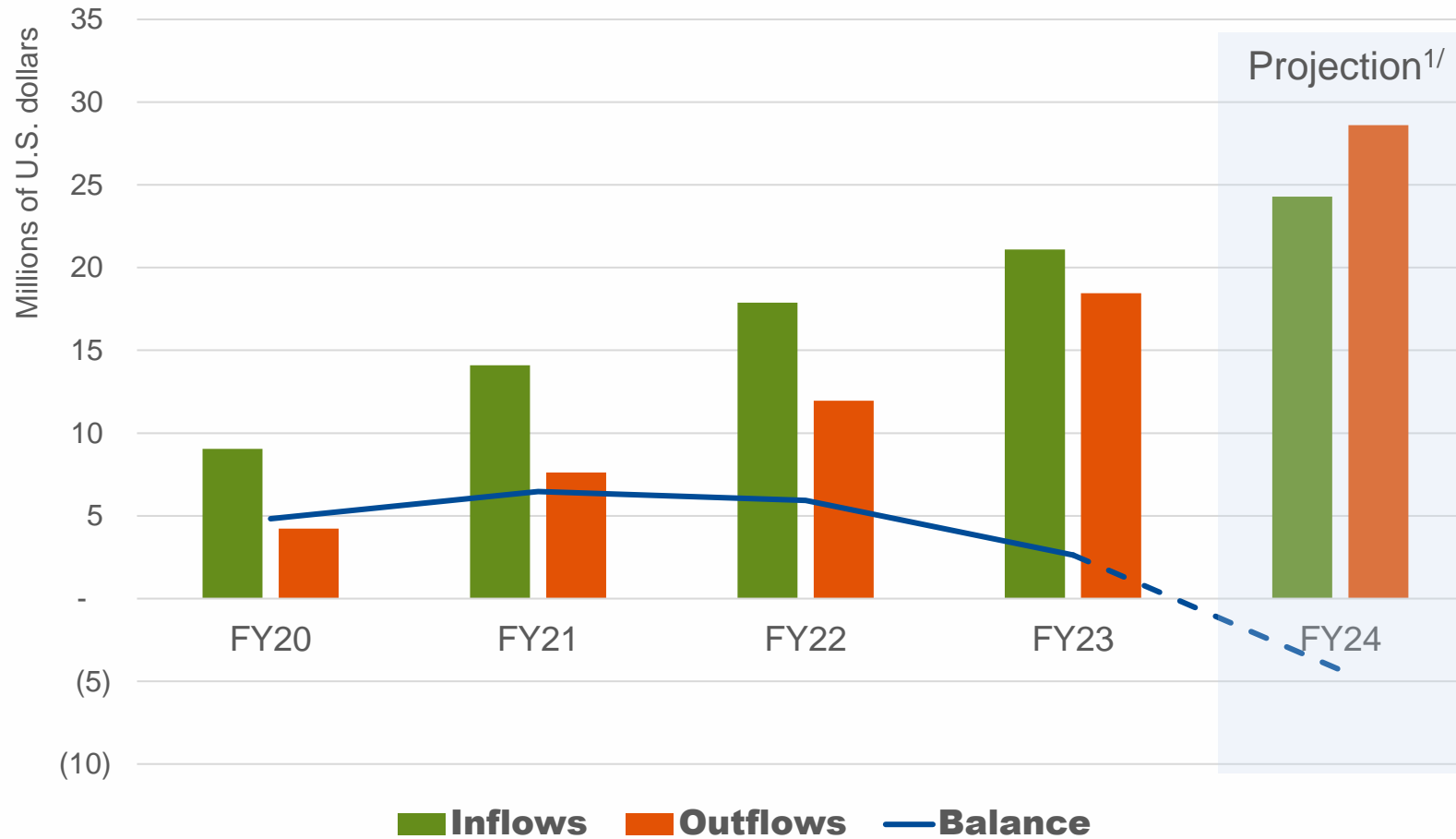
Agreement Information	
Partners/Members	Amount
<b>Partners</b>	<b>11.8</b>
China	5.9
Germany	5.6
European Investment Bank	0.2
<b>Members</b>	<b>3.8</b>
Kenya	0.5
Nigeria	0.5
South Africa	0.5
Benin	0.3
Congo, Democratic Republic Of	0.3
Mozambique, Republic Of	0.3
Senegal	0.3
Zambia	0.3
Ghana	0.2
Guinea	0.2
Madagascar	0.2
Malawi	0.2
Togo	0.2
Zimbabwe	0.2
Sierra Leone	0.1
<b>Partners and Members Total</b>	<b>15.6</b>
<b>Transfers and Rollovers<sup>1/</sup></b>	<b>0.6</b>
<b>Under Negotiation</b>	<b>6.8</b>
European Commission	4.4
Angola	0.5
Cote d'Ivoire	0.5
Seychelles	0.5
Cape Verde	0.3
Congo Rep. of	0.3
Eswatini	0.2
Guinea-Bissau	0.2
Sao Tome and Principe	0.2
<b>IMF Contribution</b>	<b>0.8</b>
<b>Host Country (Mauritius)</b>	<b>8.0</b>
<b>Grand Total</b>	<b>31.8</b>

<sup>1/</sup> Transfers refer to transfers from one program phase to another. Include support from COVID19 Initiative account for \$600K.

# ATI - Phase II (FY20-24)

## Liquidity Status

(cumulative as of fiscal year-end)



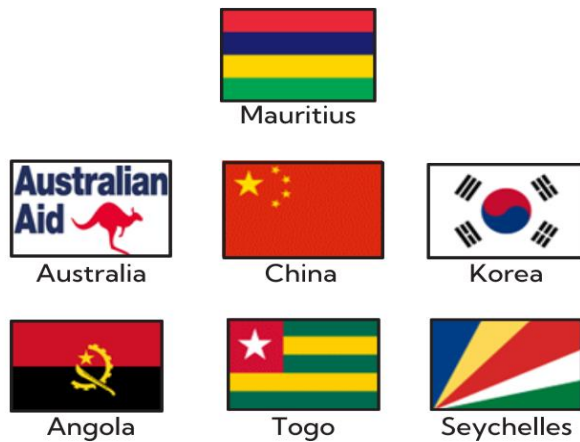
<sup>1/</sup> Projection based on current pledges and workplans.

# FY24 Budget

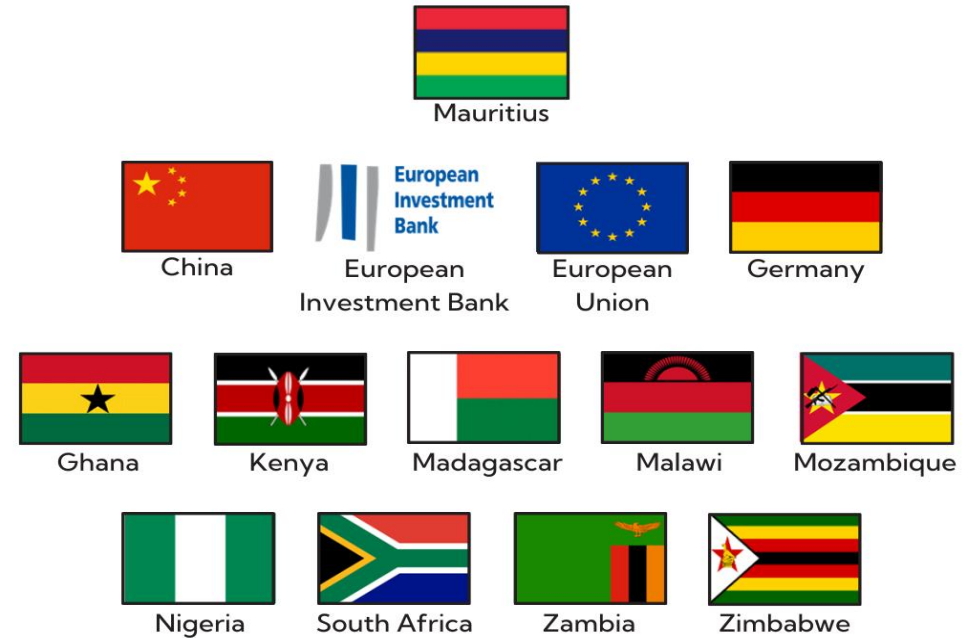
Budget Item	Budget Amount (\$)
Long Term Advisors	1,759,508
Local Staff	580,857
Facilities and Related Expenses	924,558
Training	5,358,532
Project Management	104,283
Other	149,600
Peer Learning	92,453
Meeting – Training Directors	179,300
ATI 10 <sup>th</sup> Anniversary	200,000
Non-Course CD Translation	66,000
Customized Training	75,000
Governance and Evaluation	55,728
Trust Fund Management	663,588
<b>Total (IMF02 Fund)</b>	<b>10,143,410</b>



### Contributing Partners Phase I



### Contributing Partners Phase II



Thank You – Merci – Obrigado